Committee/Meeting:	Date:		Classification:	Report No:
Human Resources Committee	25 March 2015		Unrestricted	3.1
Report of:		Title:		
Corporate Director (Resources)	Quarterly report – new starters, October – December 2014			
Originating officer(s) Simon Kilbey, Service Head (Human Resources & Workforce Development)		Wards A	Affected: All	

Lead Member	Cabinet Member for Resources
Community Plan Theme	All
Strategic Priority	Work efficiently and effectively as one Council

1. **SUMMARY**

- 1.1 This is a standard report, provided on a regular basis to HR Committee to report quarterly new starters' information. This report covers the period Quarter 3 2014/15 (October December 2014).
- 1.2 This report provides quarterly employment information on new starters for the period October December 2014 as Appendices 1, 2 and 3.
- 1.3 Information relating to Leaving Care Interns and trainees for the period October December 2014 is included as Appendix 3.
- 1.4 To enable longer term trends in recruitment to be identified, the equalities information for all periods from April 2012 to December 2014 is given as Appendix 4.

2. **DECISIONS REQUIRED**

HR Committee is recommended to:-

2.1 Consider the report, which is provided for information.

3. REASONS FOR THE DECISIONS

3.1 The report is provided for information.

4. ALTERNATIVE OPTIONS

4.1 There are no alternative options.

5. BACKGROUND

5.1 The HR Committee meeting held on 29th February 2012 requested that it receive regular reports providing quarterly details of new starters including a breakdown by equality strands. This report also incorporates additional information requested at subsequent HR Committee meetings.

6. INFORMATION AND ANALYSIS

- 6.1 All statistical information provided relates to staff directly employed by the Council, including iTRES workers; it does not include agency workers. The report discusses external appointments only; it does not include information relating to internal appointments/promotions.
- Details on the numbers, job titles, directorate and service area of new starters for Q3 2014/15, together with equalities, demographics and trend information are attached (Appendices 1, 2 and 3).
- There were 71 new starters during the period significantly fewer than in previous periods. Over one third (24) of these were School Kitchen staff and 17% (12) were social workers. In all, these two groups of employees represented over half of all new starters. (Appendix 1).
- All recruitment is subject to formal approval at People Board prior to advertising. People Board are reviewing requests to fill positions with regard to the current Employee Options Programme and the 2014/15 round of restructures across the Council. Therefore, in the main, only front line posts or those requiring specialist skills and need to be filled are currently being recruited to. All requests to fill posts require a business case from the managers to justify recruitment.
- Trend information by equalities strands, in both numeric and graphic form is provided as Appendix 4.
- 6.6 The numbers of new starters for the period July 2012 to date are as follows:

Number of New Starters, Q2 2012/13 – Q3 2014/15									
Q2,	Q3,	Q4,	Q1,	Q2,	Q3,	Q4,	Q1,	Q2,	Q3,
2012/1	2012/1	2012/1	2013/1	2013/1	2013/1	2013/1	2014/1	2014/1	2014/1
3	3	3	4	4	4	4	5	5	5
91	149	116	125	127	81	87	122	119	71

The low number of new starters in this quarter is a direct result of current round of organisational change. Note that the majority of new staff are in areas which traditionally have high turnover and where it is unlikely that suitable internal candidates could be found, either because of the specialist nature of the posts (social workers, subject-specific tutors) or because of the part-time/term-time-only nature of the work (kitchen assistants). All London Councils have immense difficulty in recruiting and retaining sufficient numbers of social workers and joint working on this matter is currently being undertaken.

The numbers and percentages of new starters to each Directorate during the period Q4 2013/14 to Q3 2014/15 are as follows:

	Jan - Mar 2014		Apr - Jı 2014		July - Sept 2014		Oct - Dec 2014	
	Number	%	Number	%	Number	%	Number	%
Communities Localities and Culture	32	36.8	44	36.1	32	26.9	7	9.9
Development & Renewal	6	6.9	5	4.1	7	5.9	8	11.3
Education, Social Care & Wellbeing	44	50.6	51	41.8	62	52.1	44	62.0
Law, Probity & Governance	2	2.3	13	10.7	12	10.1	7	9.9
Resources	3	3.4	9	7.4	6	5	5	7.0
Total	87	100	122	100	119	100	71	100.0

- The significant reduction in staff recruited to the CLC Directorate is primarily a result of fewer tutors being recruited during the period.
- 6.10 As part of the WFTRC action plan, the Council has in place various work experience schemes including:
 - intern scheme for young adults in the Leaving Care Service,
 - Learning Disability Pre-apprenticeships
 - Skillsmatch traineeships
 - Working Start
 - Trainee Placement

These tend to be relatively short term work placements, often agreed through local organisations and offered to local young people. A total of 21 Skillsmatch Trainees and Leaving Care Interns undertook work experience of this kind during Quarter 3 2014/15 (Appendix 3). This is in line with the WFTRC action plan, which includes a commitment to recruit Leaving Care trainees.

As previously agreed at HR Committee, the council will be seeking to increase representation across wider community groups via the Workforce to Reflect the Community Action Plan.

6.11 In partnership with Skillsmatch, the recruitment of 30 apprenticeship places in a range of sectors from youth work to health and social care has now been completed with the trainees to commence in March 2015. The process included Skillsmatch undertaking an initial screening to ensure applicants met the criteria, followed by applicants completing a basic skills test. Those who were able to go forward were supported by Skillsmatch to ensure that they addressed the person specification when completing their application

forms. They were also given interview skills training along with the opportunity to develop the skills required for the Development Centre stage of the process. The Development Centre facilitated a more rounded picture of the young people, rather than relying on interviewing alone and comprised of a number of activities which provided an insight into the character, attitude and skills of the applicants. Placement supervisors were involved in the Development Centre and the process culminated in traditional interviews.

Detailed information on this group of new starters will not be available until they begin with the Council. Accordingly this will be provided as part of the Q4 (Jan – March 2015) New Starters report.

6.12 For comparison purposes, information from the 2011 census on the ethnic and gender breakdown for the population of Tower Hamlets (all ages and nominal working age) is as follows:

	Age 18	Age 18 to		
All Residents	to 64	64	All Ages	All Ages
All categories: Ethnic group	183,430	100.0%	254,096	100.0%
White	65,499	35.7%	83,269	32.8%
Other White	28,978	15.8%	31,550	12.4%
Mixed/multiple ethnic group	6,106	3.3%	10,360	4.1%
Asian/Asian British (excluding Bangladeshi)	19,719	10.8%	23,124	9.1%
Bangladeshi	46,406	25.3%	81,377	32.0%
Black/African/Caribbean/Black British	12,137	6.6%	18,629	7.3%
Other ethnic group	4,585	2.5%	5,787	2.3%

^{*}Information as at March 2011

		Age 18 to		
All Residents	Age 18 to 64	64	All Ages	All Ages
Male	95,685	52.2	130,906	51.5
Female	87,745	47.8	123,190	48.5
Total	183,430	100.0	254,096	100.0

^{*}Information as at March 2011

6.13 During the last three guarters, the main ethnicities of new starters were:

Ethnicity	Jan - Mar 2014	Apr - Jun 2014	July - Sept 2014	Oct - Dec 2014
Bangladeshi	22%	30%	25%	25%
Black	13%	15%	15%	20%
White	48%	47%	44%	39%

Within the overall Council workforce the respective percentages are 23% (Bangladeshi), 22% (Black) and 44% (White). There are, however, significant variations in recruitment from quarter to quarter due to the relatively small number of recruitment exercises taking place. For example,

White staff recruitment within the last 2 years has fluctuated between 30% and 52% of each quarterly total. The range for Bangladeshi staff is 20% to 36% of the quarterly totals, and for Black staff, 7% to 21%.

- 6.14 52% of new starters in Q3 2014/15 were LBTH residents, compared with 48%, 44% and 49% in the preceding quarters.
- 6.15 Around 2/3 of all new starters are aged between 20 and 34, this being consistent for the last 7 quarters.
- 6.16 4 people recruited during October December 2014 identified themselves as having a disability. This represents 5.6% of all new starters.
- 6.17 While the new starters detailed above have an impact on the Council's Workforce to Reflect the Community targets, this is only one factor; the number of people exiting the organisation will have an equally significant impact.

7. FINANCE COMMENTS

7.1 There are no financial implications as a direct result of this report.

8. LEGAL COMMENTS

8.1 As this report is for noting of factual information on starters by equality strands, there are no legal issues to consider as part of this report.

9. ONE TOWER HAMLETS COMMENTS

- 9.1 All posts are recruited to on merit.
- 9.2 New starters have an impact on the Council's targets with regards to achieving a Workforce to Reflect the Community.

10. SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT

10.1 There are no implications.

11. RISK MANAGEMENT IMPLICATIONS

11.1 There are no direct risks as a result of this report.

12. CRIME AND DISORDER REDUCTION IMPLICATIONS

12.1 There are no implications.

13. **EFFICIENCY STATEMENT**

13.1 No changes to service delivery or the use of resources are proposed.

14. APPENDICES

Appendix 1- New Starters, Quarter 3 2014/15, October - December 2014

Appendix 2 - New Starters by equality strands, Quarter 3 2014/15, October - December 2014

Appendix 3 - Trainees by equality strands, Quarter 3 2014/15, October - December 2014

Appendix 4 - New starters, trends by percentage, April 2012 – December 2014

Local Government Act, 1972 Section 100D (as amended) List of "Background Papers" used in the preparation of this report

Brief description of "background papers"

Name and telephone number of holder and address where open to inspection.

None

N/A

Appendix 1 New starters, Quarter 3 2014/15, October - December 2014

Sessional Tutor - Finess 07/10/2014 CLC Culture, Learning and Leisure Idea Stores & Lifetong Learning Sessional Tutor - ICT 13/10/2014 CLC Culture, Learning and Leisure Idea Stores & Lifetong Learning Sessional Tutor - Risk Assessment 01/10/2014 CLC Culture, Learning and Leisure Idea Stores & Lifetong Learning Sessional Tutor - Risk Assessment 01/10/2014 CLC Culture, Learning and Leisure Idea Stores & Lifetong Learning Sessional Tutor - Risk Assessment 01/10/2014 CLC Culture, Learning and Leisure Idea Stores & Lifetong Learning Sessional Tutor - Risk Assessment 01/10/2014 CLC Safer Communities Env Health & Env Protection Arc Quality Assistant 04/12/20/21 DAR Economic Development Economic Programmes Team Project Development Assistant 01/12/20/14 DAR Economic Development Economic Programmes Team Options A Prevention Officer 06/10/20/14 DAR Housing Options Options and Prevention and Assessments Options A Prevention Officer 06/10/20/14 DAR Housing Options Options and Prevention and Assessments	Post Title	LBTH Start Date	Directorate	Division	Service
Sessional Tutor - ICT 13/10/2014 CLC Culture, Learning and Leisure Idea Stores & Lifeting Learning Sessional Tutor - Risk Assessment 07/10/2014 CLC Culture, Learning and Leisure Idea Stores & Lifeting Learning Graduate Engineer 20/10/2014 CLC Subrice, Learning and Leisure Idea Stores & Lifeting Learning Gordaminated Land Technical Officer 01/10/2014 CLC Safer Communities Env Health & Env Protection Art Quality Assistant 04/12/2014 CLC Safer Communities Env Health & Env Protection Project Development Officer 27/10/2014 D&R Economic Development Economic Programmes Team Project Development Assistant 01/12/2014 D&R Housing Options Options and Prevention and Assessments Options A Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Options A Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Planning Officer 11/11/2014 D&R Planning & Building Control Development Planning Officer 11/11/2014 D&R Planning & Building Control Development Planning Officer 11/11/2014 D&R Plann	Sessional Tutor - Fitness	07/10/2014	CLC	Culture, Learning and Leisure	Idea Stores & Lifelong Learning
Sessional Tutor - Risk Assessment 01/10/2014 CLC Culture, Learning and Leisure Idea Stores & Lifelong Learning Graduale Engineer 20/10/2014 CLC Public Realim Transportation & Highways Contaminated Land Technical Officer 01/10/2014 CLC Safer Communities Env Health & Env Protection Air Quality Assistant 04/12/2014 CLC Safer Communities Env Health & Env Protection Project Development Officer 27/10/2014 D&R Economic Development Economic Programmes Team Options & Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Options & Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Options & Prevention Officer 01/12/2014 D&R Planning Options Options and Prevention and Assessments Planning Officer 11/12/2014 D&R Planning & Building Control Development Planning & Building Control 06/10/2014 D&R Planning & Building Control Development Social Worker 06/10/2014 ESCW	Sessional Tutor - Languages	13/10/2014	CLC	Culture, Learning and Leisure	Idea Stores & Lifelong Learning
Graduate Engineer 2010/2014 C.C. Public Realm Transportation & Highways Contaminated Land Technical Officer 01/10/2014 CLC Safer Communities Env Health & Env Protection Art Quality Assistant 04/12/2014 CLC Safer Communities Env Health & Env Protection Project Development Assistant 01/12/2014 D&R Economic Development Economic Programmes Team Project Development Assistant 01/12/2014 D&R Economic Development Economic Programmes Team Options & Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Options & Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Planning Officer 11/11/2014 D&R Planning & Building Control Development Planning Officer 01/12/2014 D&R Planning & Building Control Development Valuation Officer 01/12/2014 D&R Planning & Building Control Development Valuation Officer 01/12/2014 D&C Children's Social Care Assessment	Sessional Tutor - ICT	13/10/2014	CLC	Culture, Learning and Leisure	Idea Stores & Lifelong Learning
Contaminated Land Technical Officer 01/10/2014 CLC Safer Communities Env Health & Env Protection Air Quality Assistant 04/12/2014 CLC Safer Communities Env Health & Env Protection Pre-Employment Officer 27/10/2014 DAR Economic Development Economic Programmes Team Project Development As sistant 01/12/2014 DAR Economic Development Economic Programmes Team Options & Prevention Officer 06/10/2014 DAR Housing Options Options and Prevention and Assessments Options & Prevention Officer 06/10/2014 DAR Housing Options Options and Prevention and Assessments Options & Prevention Officer 06/10/2014 DAR Housing Options Options and Prevention and Assessments Planning Officer 01/12/2014 DAR Housing Options Options and Prevention and Assessments Planning Officer 01/12/2014 DAR Planning & Building Control Development Customer Advisor 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 06/10/2014 ESCW Ch	Sessional Tutor - Risk Assessment	01/10/2014	CLC	Culture, Learning and Leisure	Idea Stores & Lifelong Learning
Air Quality Assistant 04/12/2014 CLC Safer Communities Env Health & Env Protection Pro-Employment Officer 27/10/2014 D&R Economic Development Economic Programmes Team Options & Prevention Officer 06/10/2014 D&R Economic Development Economic Development Options & Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Options & Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Planning Officer 11/12/2014 D&R Housing Options Options and Prevention and Assessments Planning Officer 11/12/2014 D&R Housing Options Options and Prevention and Assessments Planning Officer 11/12/2014 D&R Planning & Building Control Development Planning Officer 01/12/2014 D&R Planning & Building Control Development Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 06/10/2014 ESCW Children's Social Care Assessme	Graduate Engineer	20/10/2014	CLC	Public Realm	Transportation & Highways
Pre-Employment Officer	Contaminated Land Technical Officer	01/10/2014	CLC	Safer Communities	Env Health & Env Protection
Project Development Assistant	Air Quality Assistant	04/12/2014	CLC	Safer Communities	Env Health & Env Protection
District	Pre-Employment Officer	27/10/2014	D&R	Economic Development	Economic Programmes Team
Options & Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Options & Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Planning Officer 01/12/2014 D&R Planning & Building Control Development Customer Advisor 06/10/2014 D&R Planning & Building Control Development Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 01/11/2014 ESCW Children's Social Care Assessment & Early Intervention Family Centre Social Worker 01/12/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 24/11/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker Social Care 24/11/2014 ESCW Children's Social Care </td <td>Project Development Assistant</td> <td>01/12/2014</td> <td>D&R</td> <td>Economic Development</td> <td>Economic Programmes Team</td>	Project Development Assistant	01/12/2014	D&R	Economic Development	Economic Programmes Team
Options & Prevention Officer 06/10/2014 D&R Housing Options Options and Prevention and Assessments Planning Officer 11/11/2014 D&R Planning & Building Control Development Planning Officer 11/11/2014 D&R Planning & Building Control Development Customer Advisor 06/10/2014 D&R Planning & Building Control Development Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 10/11/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 10/11/2014 ESCW Children's Social Care Assessment & Early Intervention Assign Green'Personal Advisor 10/11/2014 ESCW Children's Social Care Assessment & Early Intervention Assign Green'Personal Advisor 20/11/2014 ESCW Children's Social Care Assessment & Early Intervention Assign Green'Personal Advisor 20/11/2014 ESCW Children's Social Care	Options & Prevention Officer	06/10/2014	D&R	Housing Options	Options and Prevention and Assessments
Planning Officer 11/11/2014 D&R Planning & Building Control Development Planning Officer 01/12/2014 D&R Planning & Building Control Development Customer Advisor 06/10/2014 BSR Resources Management Systems Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 01/11/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 01/12/2014 ESCW Children's Social Care Assessment & Early Intervention Attendance and Welfare Advisor 05/11/2014 ESCW Children's Social Care Assessment & Early Intervention Attendance and Welfare Advisor 05/11/2014 ESCW Children's Social Care Assessment & Early Intervention Attendance and Welfare Advisor 05/11/2014 ESCW Children's Social Care Children's	Options & Prevention Officer	06/10/2014	D&R	Housing Options	Options and Prevention and Assessments
Planning Officer	Options & Prevention Officer	06/10/2014	D&R	Housing Options	Options and Prevention and Assessments
Customer Advisor 06/10/2014 D&R Resources Management Systems Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 06/10/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 10/11/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 24/11/2014 ESCW Children's Social Care Assessment & Early Intervention Social Worker 24/11/2014 ESCW Children's Social Care Assessment & Early Intervention Altendance and Welfare Advisor 05/11/2014 ESCW Children's Social Care Assessment & Early Intervention Altendance and Welfare Advisor 05/11/2014 ESCW Children's Social Care Attendance and Welfare Service Leaving Care/Personal Advisor 08/11/2014 ESCW Children's Social Care Children's Resources Social Worker (GEC) 08/11/2014 ESCW Children's Social Care	Planning Officer	11/11/2014	D&R	Planning & Building Control	Development
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Family Centre Social Worker	Social Worker	06/10/2014	ESCW	Children's Social Care	Assessment & Early Intervention
Social Worker	Social Worker	10/11/2014	ESCW	Children's Social Care	Assessment & Early Intervention
Attendance and Welfare Advisor 05/11/2014 ESCW Children's Social Care Attendance and Welfare Service Leaving Care/Personal Advisor 20/10/2014 ESCW Children's Social Care Children's Resources Social Worker Perm Placements 08/10/2014 ESCW Children's Social Care Children's Resources Social Worker (BGE) 03/11/2014 ESCW Children's Social Care Children's Resources Social Worker (BGE) 03/11/2014 ESCW Children's Social Care Children's Social Care Children's Social Care Family Support & Protection Social Worker BGE/W Social Worker BGE/W Social Worker Social Care Family Support & Protection Family Support & Protection Social Worker PSI T/11/2014 ESCW Children's Social Care Family Support & Protection Family Support & Protection Social Worker PSI Social Worker PSI T/11/2014 ESCW Children's Social Care Family Support & Protection Family Support & Protection Social Worker (NE) Social Worker	Family Centre Social Worker	01/12/2014	ESCW	Children's Social Care	Assessment & Early Intervention
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Social Worker Perm Placements	Leaving Care/Personal Advisor	20/10/2014	ESCW	Children's Social Care	Children Looked After and Leaving Care
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Play and Learning Worker (NE) 06/10/2014 ESCW Learning & Achievement Learning and Achievement - Birth to 11 Family Support Worker (SW) 27/10/2014 ESCW Learning & Achievement Learning and Achievement - Birth to 11 Play and Learning Worker (NE) 08/12/2014 ESCW Learning & Achievement Learning and Achievement - Birth to 11 Primary School Librarian 09/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Social Worker	06/11/2014	ESCW	Children's Social Care	Family Support & Protection
Family Support Worker (SW) 27/10/2014 ESCW Learning & Achievement Learning and Achievement - Birth to 11 Play and Learning Worker (NE) 08/12/2014 ESCW Learning & Achievement Learning and Achievement - Birth to 11 Primary School Librarian 09/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Social Worker PSI	17/11/2014	ESCW	Children's Social Care	Family Support & Protection
Play and Learning Worker (NE) 08/12/2014 ESCW Learning & Achievement Learning and Achievement - Birth to 11 Primary School Librarian 09/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Contract Services Harbinger KA 09/10/2014 ESCW Resources Contract Services Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Contract Services Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Contract Services Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Contract Services Contract Services Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Play and Learning Worker (NE)	06/10/2014	ESCW	Learning & Achievement	Learning and Achievement - Birth to 11
Primary School Librarian 09/10/2014 ESCW Learning & Achievement School Improvement Secondary Primary School Librarian 13/10/2014 ESCW Learning & Achievement School Improvement Secondary Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Kobi Nazrul KA 01/10/2014 ESCW Resources Contract Services Harbinger KA 09/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Family Support Worker (SW)	27/10/2014	ESCW	Learning & Achievement	Learning and Achievement - Birth to 11
Primary School Librarian 13/10/2014 ESCW Learning & Achievement School Improvement Secondary Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Kobi Nazrul KA 01/10/2014 ESCW Resources Contract Services Harbinger KA 09/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Cleaner 01/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Float Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Play and Learning Worker (NE)	08/12/2014	ESCW	Learning & Achievement	Learning and Achievement - Birth to 11
Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Contract Services Contract Services Contract Services Kobi Nazrul KA 01/10/2014 ESCW Resources Contract Services Contract Services Contract Services Contract Services Contract Services Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant O6/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Primary School Librarian	09/10/2014	ESCW	Learning & Achievement	School Improvement Secondary
Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Contract Services Contract Services Contract Services Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant John Smith 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Primary School Librarian	13/10/2014	ESCW	Learning & Achievement	School Improvement Secondary
Kobi Nazrul KA 01/10/2014 ESCW Resources Contract Services Harbinger KA 09/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Cleaner 01/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant John Smith 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services	Float Kitchen Assistant	06/10/2014	ESCW	Resources	Contract Services
Harbinger KA 09/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Cleaner 01/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant John Smith 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services Contract Services Contract Services Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Contract Services	Float Kitchen Assistant	06/10/2014	ESCW	Resources	Contract Services
Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Cleaner 01/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant John Smith 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Kobi Nazrul KA	01/10/2014	ESCW	Resources	Contract Services
Cleaner 01/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant John Smith 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 17/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Harbinger KA	09/10/2014	ESCW	Resources	Contract Services
Float Kitchen Assistant 06/10/2014 ESCW Resources Contract Services Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant John Smith 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 17/11/2014 ESCW Resources Contract Services Kitchen Assistant 17/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Float Kitchen Assistant	06/10/2014	ESCW	Resources	Contract Services
Float Kitchen Assistant 13/10/2014 ESCW Resources Contract Services Kitchen Assistant John Smith 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Float Kitchen Assistant 17/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Cleaner	01/10/2014	ESCW	Resources	Contract Services
Kitchen Assistant John Smith 06/10/2014 ESCW Resources Contract Services Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Float Kitchen Assistant 17/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Float Kitchen Assistant	06/10/2014	ESCW	Resources	Contract Services
Kitchen Assistant 08/10/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Float Kitchen Assistant 17/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Float Kitchen Assistant	13/10/2014	ESCW	Resources	Contract Services
Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Float Kitchen Assistant 17/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Kitchen Assistant John Smith	06/10/2014	ESCW	Resources	Contract Services
Kitchen Assistant 10/11/2014 ESCW Resources Contract Services Float Kitchen Assistant 17/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Kitchen Assistant	08/10/2014	ESCW	Resources	Contract Services
Float Kitchen Assistant 17/11/2014 ESCW Resources Contract Services Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Kitchen Assistant	10/11/2014	ESCW	Resources	Contract Services
Kitchen Assistant 10/11/2014 ESCW Resources Contract Services	Kitchen Assistant	10/11/2014	ESCW	Resources	Contract Services
	Float Kitchen Assistant	17/11/2014	ESCW	Resources	Contract Services
Kitchen Assistant 17/11/2014 ESCW Resources Contract Services	Kitchen Assistant	10/11/2014	ESCW	Resources	Contract Services
	Kitchen Assistant	17/11/2014	ESCW	Resources	Contract Services

Appendix 1 (continued)

Post Title	LBTH Start Date	Directorate	Division	Service
Wellington KA	03/11/2014	ESCW	Resources	Contract Services
Ben Jonson Kitchen Assistant	03/11/2014	ESCW	Resources	Contract Services
Float Kitchen Assistant	17/11/2014	ESCW	Resources	Contract Services
Cubitt Town KA	15/11/2014	ESCW	Resources	Contract Services
Float Kitchen Assistant	10/11/2014	ESCW	Resources	Contract Services
CPU Education KA	03/11/2014	ESCW	Resources	Contract Services
Float Kitchen Assistant	17/11/2014	ESCW	Resources	Contract Services
St Marys St Michaels KA	20/11/2014	ESCW	Resources	Contract Services
Float Kitchen Assistant	01/12/2014	ESCW	Resources	Contract Services
Float Kitchen Assistant	18/11/2014	ESCW	Resources	Contract Services
Social Media & Web DevelopmentOfficer	30/10/2014	LP&G	Director of LP&G	Communications
Political Advisor Majority Group	20/10/2014	LP&G	Director of LP&G	Democratic Services
Generic Reg &Citizenship Off - Sessional	06/11/2014	LP&G	Director of LP&G	Democratic Services
Political Advisor Conservative Group	05/11/2014	LP&G	Director of LP&G	Democratic Services
Generic Reg&Citizenship Off - Sessional	06/11/2014	LP&G	Director of LP&G	Democratic Services
Political Advisor TH First Group	09/12/2014	LP&G	Director of LP&G	Democratic Services
Trainee Solicitor	01/10/2014	LP&G	Director of LP&G	Legal Services
Data Support Officer	09/10/2014	Resources	HR&WD	Employment Options Project Team
Central Services Advisor (WD)	06/10/2014	Resources	HR&WD	Operations
Central Services Advisor (WD)	06/10/2014	Resources	HR&WD	Operations
OH Advisor	03/11/2014	Resources	HR&WD	Operations
Social Media Asst	27/10/2014	Resources	HR&WD	Operations

Appendix 2

New Starters by equality strands, Quarter 3 2014/15, October - December 2014

Ethnicity	Number	%
Asian	7	9.9
Bangladeshi	18	25.4
Black	14	19.7
Missing	1	1.4
Mixed	2	2.8
Somali	1	1.4
White	28	39.4
Total	71	100.0

Gender	Number	%
Female	51	71.8
Male	20	28.2
Total	71	100.0

Disability	Number	%
No	60	84.5
Declined to state	7	9.9
Yes	4	5.6
Total	71	100.0

Religion	Number	%
Buddhist	2	2.8
Christian	27	38.0
Declined to state	5	7.0
Hindu	3	4.2
Muslim	20	28.2
None	14	19.7
Total	71	100.0

Sexuality	Number	%
Decline to State	10	14.1
Gay	2	2.8
Heterosexual	59	83.1
Total	71	100.0

Age	Number	%
<=20	1	1.4
21 - 24	5	7.0
25 - 34	28	39.4
35 - 44	20	28.2
45 - 49	6	8.5
50 - 54	5	7.0
55 - 59	4	5.6
60 - 62	2	2.8
Total	71	100.0

Borough Resident	Number	%
LBTH Resident	34	47.9
Not LBTH	37	52.1
Resident	37	32.1
Total	71	100.0

Salary	Number	%
<£20,000	25	35.2
£20,000 - £29,999	13	18.3
£30.000 - £39,999	27	38.0
Casual/Hourly Paid	6	8.5
Total	71	100.0

Note 1: Categories with 0 returns are excluded from all tables

Note 2: Casual/Hourly Paid are primarily tutors and holiday childcare scheme workers, working for specific periods – e.g. school holidays.

Appendix 3

Pre-Apprentices/Trainees, Quarter 3 2014/15, October - December 2014

Gender	Number	%
Female	9	42.9
Male	12	57.1
Grand Total	21	100.0

Ethnicity	Number	%
Asian	1	4.8
Bangladeshi	12	57.1
Black	4	19.0
Missing	1	4.8
Other	1	4.8
White	2	9.5
Grand Total	21	100.0

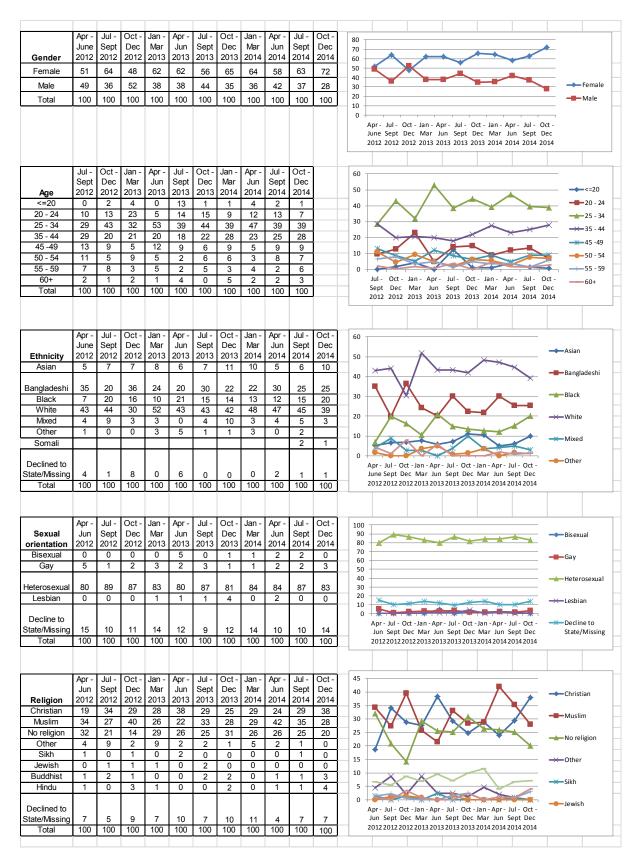
Religion	Number	%
Christian	1	4.8
Muslim	4	19.0
None	2	9.5
Unknown	14	66.7
Grand Total	21	100.0

Age	Number	%	
<=20	7	33.3	
21 - 24	11	52.4	
25 - 34	2	9.5	
35 - 44	1	4.8	
Grand Total	21	100.0	

LBTH Resident	Number	%
Resident	5	23.8
Non-resident	16	76.2
Grand Total	21	100.0

Note 1: Categories with 0 returns are excluded from all tables Note 2: Information on Sexuality, Religion, and Disability not supplied for very short-term workers

Appendix 4 New starters, trends by percentage, Quarter 3 2014/15, October - December 2014



Appendix 4 (continued)



Note 1: Age statistics were not collected prior to July 2012

Note 2: Residential Status statistics were not collected prior to April 2013